



# Program Management (Fundamentals of Project Management)

*Michel Thiry*

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## **Program Management (Fundamentals of Project Management) Michel Thiry**

Program management (PgM) is fast developing as the essential link between strategy and projects and as a vehicle for organizational change. It offers the means to manage groups of projects with a common business purpose in an integrated and effective way. Based on practical applications of PgM in different countries, as well as the leading standards, "Program Management" reflects the most recent developments in the area. It offers an understanding of program management's connection to business strategy and value realisation, beyond multiple-project management. Additionally it emphasizes the need for program specific processes, based on an iterative life cycle and the management of multiple stakeholders and their expected benefits. The book is grounded in a robust theoretical framework, complemented by a number of case studies. It analyzes the best organizational structures for program management and provides tools and techniques to deal with complex, unplanned change in a structured manner. It also develops knowledge of particular techniques required for managing programs as well as the competencies and skills required from program managers. It features a number of case studies.

"Program Management" was awarded the 2010 Canadian Project Management Book Award of Merit by the Project Management Association of Canada.

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